

World Economic Forum Annual Meeting

List of Participants

As of 15 December 2011

Davos-Klosters, Switzerland, 25-29 January 2012

Richard Olav Aa	Executive Vice-President and Chief Financial Officer	Telenor ASA	Norway
Zein Abdalla	Chief Executive Officer	PepsiCo Europe	Switzerland
Tarek Abdel-Meguid	Founding Partner	Perella Weinberg Partners Group LP	USA
Mustafa Abdel-Wadood	Chief Executive Officer	Abraaj Capital Limited	United Arab Emirates
Derek Aberle	Executive Vice-President and President, Qualcomm Technology Licensing	Qualcomm Inc.	USA
Reuben Abraham	Executive Director, Centre for Emerging Markets Solutions	Indian School of Business	India
Magid Abraham	President, Chief Executive Officer and Co-Founder	comScore Inc.	USA
Jill Abramson	Executive Editor	The New York Times	USA
Issa Abdul Salam Abu Issa	Chairman and Chief Executive Officer	Salam International Investment Ltd	Qatar
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Paul Achleitner	Member of the Board of Management	Allianz SE	Germany
Josef Ackermann	Chairman of the Management Board and Group Executive Committee	Deutsche Bank AG	Germany
Gautam Adani	Chairman	Adani Group	India
Steve Adler	Editor-in-Chief	Thomson Reuters	USA
Patrick Aebischer	President	Ecole Polytechnique Fédérale de Lausanne (EPFL)	Switzerland
Daniel S. Aegerter	Chairman	Armada Investment Group AG	Switzerland
Noubar Afeyan	Founder and Chairman	Joule Unlimited Inc.	USA
Sven Afhüppe	Deputy Editor-in-Chief	Handelsblatt GmbH	Germany
Shai Agassi	Founder and Chief Executive Officer	Better Place	Israel
Anil Aggarwal	Founder and Chairman	Wickwood Development Limited	India
Marcus Agius	Chairman	Barclays	United Kingdom
Jean-Paul Agon	Chairman and Chief Executive Officer	L'Oréal	France
DeAnne Aguirre	Senior Vice-President	Booz & Company	USA
David Agus	Professor of Medicine and Director, USC Center for Applied Molecular Medicine	University of Southern California (USC)	USA
Agustiawan Karen	President and Chief Executive Officer	Pertamina (Persero)	Indonesia
Pierre Ahlborn	Chief Executive Officer	Banque de Luxembourg SA	Luxembourg

Ahmad Radhi Nungsari	Executive Director	Khazanah Nasional Berhad	Malaysia
Kamal Ahmed	Business Editor	The Sunday Telegraph	United Kingdom
Riadh Ben Aissa	Executive Vice-President, Infrastructure and Construction	SNC-Lavalin Group Inc.	Canada
Danish Ajmeri	HBA Candidate	Richard Ivey School of Business	Canada
Markus Akermann	Chief Executive Officer	Holcim Ltd	Switzerland
Jamal Akl	Senior Group Vice-President, Sales, Proposals and Support	Consolidated Contractors Company (CCC)	Greece
Mohamed Alabbar	Chairman	Emaar Properties PJSC	United Arab Emirates
José Maria Alapont	President and Chief Executive Officer	Federal-Mogul Corporation	USA
Tom Albanese	Chief Executive	Rio Tinto Plc	United Kingdom
Susan E. Alcock	Director, Joukowsky Institute for Archaeology and the Ancient World	Brown University	USA
Liz Alderman	Chief Business Correspondent	International Herald Tribune	France
Felipe Aldunate	Editor-in-Chief	AméricaEconomía	Chile
Vagit Yu Alekperov	President and Chief Executive Officer	OAO LUKOIL	Russian Federation
Alberto Alemán Zubieta	Chief Executive Officer	Panama Canal Authority	Panama
Nerio Alessandri	Founder and Chairman	Technogym SPA	Italy
Mohammed F. Alghanim	Vice-Chairman	Fouad Alghanim & Sons Group of Companies	Kuwait
Omar K. Alghanim	Chief Executive Officer	Alghanim Industries	Kuwait
Yusuff Ali	Managing Director	Emke Group LLC	United Arab Emirates
Kevin Ali	President, Emerging Markets	Merck & Co. Inc.	Switzerland
Saleem Ali	Professor of Environmental Planning and Asian Studies, Rubenstein School of Environment and Natural Resources	The University of Vermont	USA
Cesar Alierta Izuel	Executive Chairman and Chief Executive Officer	Telefonica SA	Spain
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Khalid A. Alireza	Executive Director	Xenel Group	Saudi Arabia
Hamza B. Alkholi	Chairman and Chief Executive Officer	Hamza Alkholi Group	Saudi Arabia
Khalid Alkhudair	Chief Operating Officer, Markets	KPMG	Saudi Arabia
Myles Allen	Professor of Geosystem Science, School of Geography and the Environment	University of Oxford	United Kingdom
Paul G. Allen	Chairman	Vulcan Inc.	USA
Edmond Alphandéry	Chairman	CNP Assurances SA	France
Mohammed Alshaya	Executive Chairman	Alshaya Group	Kuwait
Steve Altman	Vice-Chairman	Qualcomm Inc.	USA
Roger C. Altman	Chairman	Evercore Partners Inc.	USA
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Stéphanie Antoine	Journalist	France 24	France
Paola Antonelli	Senior Curator, Department of Architecture and Design	Museum of Modern Art	USA
Platon Antoniou	Photographer, USA		
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Paolo Benigno Aquino IV	Co-Founder and President	MicroVentures	Philippines
Jun Arai	President and Representative Director	Showa Shell Sekiyu KK	Japan
Daniel J. Arbess	Partner and Portfolio Manager	Perella Weinberg Partners Group LP	USA
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David Arkless	President, Corporate and Government Affairs	ManpowerGroup	United Kingdom
Karen A. Armstrong	Writer	The Charter for Compassion	USA
Tim Armstrong	Chairman and Chief Executive Officer	AOL	USA
W. Brian Arthur	External Professor	Santa Fe Institute	USA
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Bruce E. Aust	Executive Vice-President, Global Corporate Client Group	The NASDAQ OMX Group	USA
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Dionysia-Theodora Avgerinopoulou	Member of Parliament, Greece		
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Shaikha Al Bahar	Chief Executive Officer	National Bank of Kuwait	Kuwait
Bai Guang	Chief Executive Officer	Shanghai Enlightenment Culture Communication Co. Ltd	People's Republic of China
Alejandro Baillères	Chief Executive Officer	Grupo Nacional Provincial SAB	Mexico
Sanjiv Bajaj	Managing Director	Bajaj Finserv Ltd	India
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Shumeet Banerji	Chief Executive Officer	Booz & Company	United Kingdom
Britt D. Banks	Adjunct Professor, School of Law	University of Colorado	USA
Yaneer Bar-Yam	Founding President	New England Complex Systems Institute	USA
Albert-Laszlo Barabasi	Distinguished Professor of Physics	Northeastern University	USA
Sherif Barakat	General Manager	NBK Banque Privee (Suisse) SA	Switzerland
Almir Guilherme Barbassa	Chief Financial Officer	Petroleo Brasileiro SA - Petrobras	Brazil
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Mark Bertolini	Chairman, Chief Executive Officer and President	Aetna Inc.	USA
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Luc Besson	Director	Europa Corp	France
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Erik Bettermann	Director-General	Deutsche Welle TV	Germany
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Shobhana Bhartia	Member of Parliament; Chairperson and Editorial Director	HT Media Limited	India
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Shyam Sunder Bhartia	Chairman and Managing Director	Jubilant Bhartia Group	India
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Fatih Birol	Chief Economist	International Energy Agency	France
Giovanni Bisignani	Director-General Emeritus, International Air Transport Association (IATA), Geneva		
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Kurt Bjorklund	Co-Managing Partner	Permira Advisers LLP	United Kingdom
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Mark A. Blinn	President and Chief Executive Officer	Flowserve	USA

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	Kathy Bloomgarden	Chief Executive Officer	Ruder Finn Inc.	USA
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	James C. Borel	Executive Vice-President	DuPont de Nemours and Company	USA
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	Sir Leszek Borysiewicz	Vice-Chancellor	University of Cambridge	United Kingdom
	Giovanni Bossi	Chief Executive Officer	Banca IFIS S.p.A.	Italy
	Ana Patricia Botín	Member of the Board	Banco Santander SA	Spain
	Pierre Olivier Bouée	Managing Director, Chief Executive Officer Office	Prudential Plc	United Kingdom
	Charles-Edouard Bouée	Member, Global Executive Committee, and President, Roland Berger Asia	Roland Berger Strategy Consultants	People's Republic of China
	Carmen Boullosa	Novelist, Mexico		
	H.R.H. Prince Jaime de Bourbon Parme	Special Envoy, Natural Resources	Ministry of Foreign Affairs of the Netherlands	Netherlands
	Sylvie Bourdon	Vice-President, Contracts, Legal Affairs, Intellectual Property, Bids Approval and Claim Management	Bombardier Transportation	Canada
	Alexandra Bouriko	Senior Partner, Audit, Central Europe and Asia	CJSC KPMG	Russian Federation
	Terry Bowen	Director, Finance	Wesfarmers Limited	Australia
	Niel Bowerman	Director, External Relations	Giving What We Can	United Kingdom
	Vicky Bowman	Global Practice Leader, External Affairs	Rio Tinto Plc	United Kingdom
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	danah boyd	Senior Researcher	Microsoft Research	USA
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	Richard Bradeen	Senior Vice-President	Bombardier Inc.	Canada
	Todd R. Bradley	Executive Vice-President, Personal Systems Group	Hewlett-Packard Company	USA
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Nestlé SA

(EDIC)

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Marcos Bulgheroni

Switzerland

Italy

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Martin Burke	Ambassador of Ireland to Switzerland	J	
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Caspar Busse	Business Editor	Süddeutsche Zeitung GmbH	Germany
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Cynthia Carroll	Chief Executive	Anglo American Plc	United Kingdom
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Chey Jae-won	Vice-Chairman and Chief Executive Officer	SK Holdings	Republic of Korea
Chey Tae-won	Chairman and Chief Executive Officer	SK Holdings	Republic of Korea
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Jean-Paul Chifflet	Chief Executive Officer	Crédit Agricole SA	France
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Yap-Seng Chong	Associate Professor, Department of Obstetrics and Gynaecology	National University of Singapore	Singapore
Tejpreet Singh Chopra	President and Chief Executive Officer	Bharat Light and Power	India
David Christian	Professor of History	Macquarie University	Australia
Ben Chu	Economics Editor	The Independent	United Kingdom

Victor L. L. Chu	Chairman and Chief Executive Officer	First Eastern Investment Group	Hong Kong SAR
Chua Kee Chaing	Head, Department of Electrical and Computer Engineering	National University of Singapore	Singapore
Anatoly B. Chubais	Chief Executive Officer	OJSC RUSNANO	Russian Federation
Pailin Chuchottaworn	President and Chief Executive Officer	PTT Public Company Ltd	Thailand
Jacky Chun Chi Wai	Chairman of the Board and Chief Executive Officer	China Metal Recycling (Holdings) Limited	People's Republic of China
Jean-François Cirelli	Vice-Chairman and President	GDF SUEZ	France
Liz Claman	Anchor	Fox Business Network	USA
Susan M. Clark	Director, Corporate Affairs	SABMiller Plc	United Kingdom
Tracy Clarke	Group Head, Human Resources and Communications	Standard Chartered	United Kingdom
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Scott E. Kalb		Korea Investment Corporation	
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Philip Mallinckrodt	Director	Schroders Plc	United Kingdom
George W. Mallinckrodt	President	Schroders Plc	United Kingdom
Lord Mark Malloch-Brown	Chairman, Europe, Middle East and Africa	FTI Consulting	United Kingdom
Vijay Mallya	Group Chairman	The UB Group	India
Tarkan Maner	President and Chief Executive Officer	Wyse Technology Inc.	USA
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John Manley	President and Chief Executive Officer	Canadian Council of Chief Executives	Canada
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Mian M. Mansha	Chairman	Nishat Group of Companies	Pakistan

Harish Manwani	Chief Operating Officer	Unilever Asia Pte Ltd	Singapore
John Manzoni	President and Chief Executive Officer	Talisman Energy Inc.	Canada
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Emma Marcegaglia	President	Confederation of Italian Industries (Confindustria)	Italy
Olivier Marchal	Regional Managing Director, EMEA	Bain & Company Inc.	France
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Constantinos Markides	Professor of Strategy and Entrepreneurship	London Business School	United Kingdom
Henry Markram	Professor	Ecole Polytechnique Fédérale de Lausanne (EPFL)	Switzerland
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Alison Martin	Member of the Group Management Board, and Head, Life and Health	Swiss Reinsurance Company	United Kingdom
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James Martin, S.J.	Culture Editor, America	America Magazine	USA
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Frank Mattern	Director, Germany	McKinsey & Company	Germany
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Samir Mehta	Senior Vice-President, Digital TV Solutions	Kudelski Group	USA

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Aditya Mittal	Chief Financial Officer	ArcelorMittal	United Kingdom
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Sunil Bharti Mittal	Chairman and Group Chief Executive Officer	Bharti Enterprises	India
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Masaharu Morimoto		International Inc. Morimoto Restaurant Group	USA
Masaharu Morimoto Mutlaq H. Al Morished	Operations		USA Saudi Arabia
Mutlaq H. Al	Operations Head Chef and TV Cooking Show Host	Morimoto Restaurant Group Saudi Basic Industries	
Mutlaq H. Al Morished	Operations Head Chef and TV Cooking Show Host Chief Financial Officer	Morimoto Restaurant Group Saudi Basic Industries Corporation (SABIC)	Saudi Arabia
Mutlaq H. Al Morished Robert E. Moritz	Operations Head Chef and TV Cooking Show Host Chief Financial Officer Senior Partner	Morimoto Restaurant Group Saudi Basic Industries Corporation (SABIC) PwC	Saudi Arabia USA

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Demet Mutlu	Founder and Chief Executive Officer	Trendyol.com	Turkey
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Kumi Naidoo	Executive Director	Greenpeace International	Netherlands
Sandeep A. Naik	Co-Head	Apax Partners India Advisers Pvt. Ltd	India
Moisés Naím	Senior Associate, International Economics	Carnegie Endowment for International Peace	USA
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Geraldine Naja	Head, Strategic Studies	European Space Agency (ESA)	France
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Dennis Nally	Chairman, PricewaterhouseCoopers International	PwC	USA

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Sanjay Nayar	Chief Executive Officer	KKR India Advisors Pvt. Ltd	India
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Vineet Nayyar	Chairman	Mahindra Satyam	India
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John Nelson	Chairman	Lloyd's	United Kingdom
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Oren Netzer	Chief Executive Officer	DoubleVerify	USA
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Aviv Nevo	President	NV Investments	USA
Robin Niblett	Director	Chatham House	United Kingdom
Nicolaos Nicandrou	Chief Financial Officer	Prudential Plc	United Kingdom
Duncan Niederauer	Chief Executive Officer	NYSE Euronext	USA
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Atsutoshi Nishida	Chairman of the Board	Toshiba Corporation	Japan
Satoru Nishikawa	Director, Land and Property Market	Ministry of Land, Infrastructure, Transport and Tourism of Japan	Japan
Sania Nishtar	Founding President	Heartfile	Pakistan
Nitin Nohria	Dean	Harvard Business School	USA
Sander van 't Noordende	Group Chief Executive, Management Consulting	Accenture	USA
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John Noseworthy	President and Chief Executive Officer	Mayo Clinic	USA
Maria Novaro	Film director, Mexico		
Vadim Novinskiy	Chairman of the Board	PJSC Smart-Holding	Ukraine

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Sizwe E. Nxasana	Chief Executive Officer	FirstRand Ltd	South Africa
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Damien O'Brien	Global Chairman and Chief Executive Officer	Egon Zehnder International SA	France
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Dominic O'Connell	Business Editor	The Sunday Times	United Kingdom
Chris O'Leary	Executive Vice-President and Chief Operating Officer, General Mills International	General Mills Inc.	USA
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René Obermann	Chief Executive Officer	Deutsche Telekom AG	Germany
Vikas Oberoi	Chairman and Managing Director	Oberoi Realty Limited	India
Daniel S. Och	Chairman and Chief Executive Officer	Och-Ziff Capital Management Group	USA
Hilda Ochoa-Brillembourg	Founding Partner, President and Chief Executive Officer	Strategic Investment Group	USA
Patrick Odier	Senior Partner	Lombard Odier Darier Hentsch & Cie	Switzerland
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Dalip Pathak	Managing Director and Head, Europe and India	Warburg Pincus International LLC	United Kingdom
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Amir Peleg	Founder and Chief Executive Officer	TaKaDu Ltd	Israel
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		Africa Ltd	South Amea
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Michael Phillips John Phizackerley	Chief Executive Officer, Germany Chief Executive Officer, EMEA		
•	· · · · · ·	Apax Partners LLP	Germany
John Phizackerley Samuel A. Di Piazza	Chief Executive Officer, EMEA Vice-Chairman, Institutional Clients	Apax Partners LLP Nomura International Plc	Germany United Kingdom
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John Phizackerley Samuel A. Di Piazza Jr Francesco Piazzesi	Chief Executive Officer, EMEA Vice-Chairman, Institutional Clients Group Chief Executive Officer	Apax Partners LLP Nomura International Plc Citi Echale a tu casa	Germany United Kingdom USA Mexico
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